



# ZAMBIA'S NEW NATIONAL MONITORING & EVALUATION FRAMEWORK

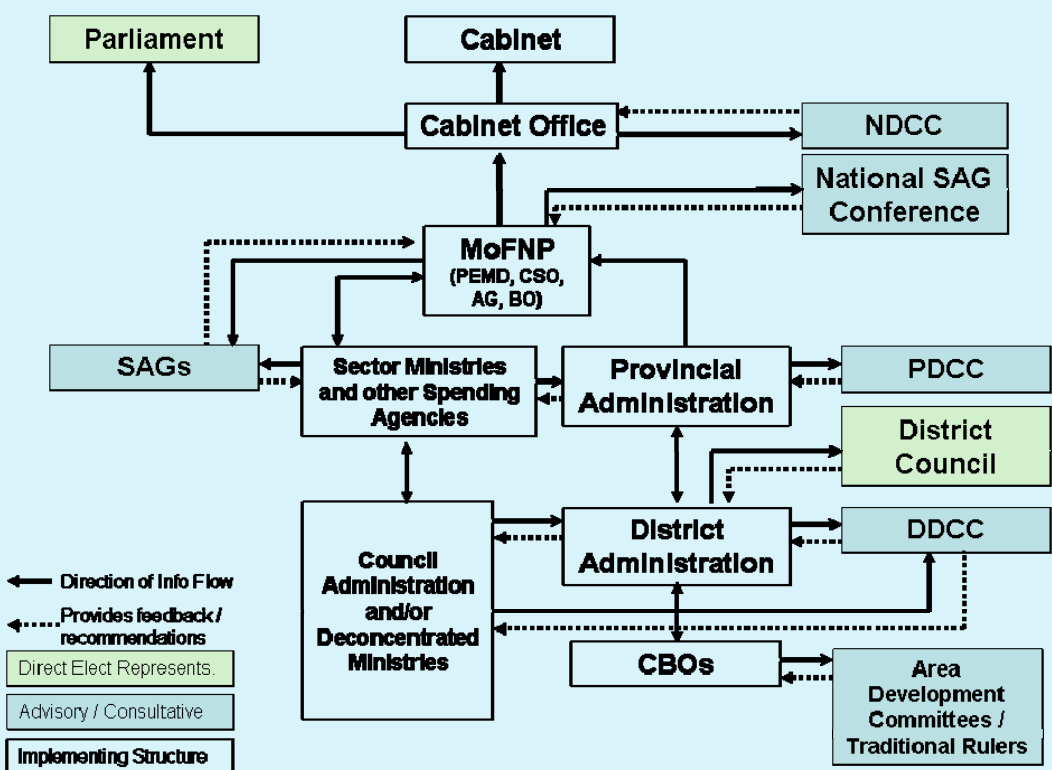
## THE PROBLEM:

- ❖ Donors & Ministries with uncoordinated & fragmented M&E mechanisms
- ❖ A dual local authority reporting structure
- ❖ Weak local-central government linkages
- ❖ First 3 National Development Plans (NDPs) & PRSP with unclear & unachievable performance indicators & weak linkages to budgeting
- ❖ 4<sup>TH</sup> NDP not implemented because planning itself fell out of favor

**THE SOLUTION:** The Ministry of Finance and National Planning (MoFNP) reformed the system:

- ❖ New M&E Unit in the MoFNP & a plan for a national statistical system
- ❖ Strengthened Poverty Monitoring Analysis System
- ❖ Strengthened linkages between planning & budgeting
- ❖ New national framework for implementing & monitoring the 5<sup>th</sup> NDP (2006-2010):

✓ A new organizational & reporting structure:



- ✓ A results-based plan with agreed-upon results
- ✓ Targeted poverty indicators
- ✓ 4-6 targeted, high-quality Key Performance Indicators (KPIs) for every NDP sector, with readily accessible baseline values, a system for regular, timely & economical data collection, analysis & reporting
- ✓ A logical hierarchy of input, output, outcome & impact indicators
- ✓ Integrated MDG indicators & KPIs in one system

**RESULTS:** It is too soon to assess impact of the new national M&E Framework under Zambia's 5<sup>th</sup> NDP

- LESSONS LEARNED:**
- ❖ System success requires increased staff capacity in every government sector to link inputs, outputs, outcomes & impacts in program planning & monitoring: to understand & apply sound M&E principles; to integrate diverse & fragmented M&E systems into a single system; & to ensure the quality & availability of useful data.
  - ❖ Success also requires an incentive package to retain trained staff.
  - ❖ Decentralized M&E is of utmost importance.

**LEAD MINISTRY:** Zambian Ministry of Finance & National Planning, Planning & Economic Division, M&E Unit

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